MARKET ENTRY ANALYSIS FOR MÜNZBERG IN CHINA

FOCUS ON WHITE WINE

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- PEST Analysis China
- Market Analysis
- Marketing Mix: 4P's
- Distribution
- Cultural Aspects
- Planning

PEST Analysis

Knowing the Chinese Market

Politics



Communist Party

Rule of law:

Currency:

Yuan

Economy

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Corruption control: 78/180

GDP: 13.13 trillions Euro



Governance: 0.52 (2019 data)

PEST Analysis

Knowing the Chinese Market



Sources: Images: Flaticon.com'. This cover has been designed using resources from Flaticon.com, accessed on 29.06.2021 at 09:00, https://www.worldometers.info/world-population/china-population/, accessed on 29.06.2021 at 16:30, http://www.salaryexplorer.com/salary-survey.php?loc=44&loctype=1, https://www.statista.com/statistics/265140/number-of-internet-users-in-china, both accessed on 29.06.2021 at 23:45

Wine Market in China Knowing the Chinese Market



Growth Rate: 14 %



Wine Consumption (2020) 12.4 mil. hectoliters



Market Leader: Australia, 37% Market



White wine 15% - 20 %



Second Lead:

France, 25 % Market

Trend Analysis

Current Trends in Chinese Market



Key Trends In the Chinese wine market



56% Chinese urban middle class tried white wine in last 6 months 29% says Riesling is there first choice followed by Sauvignon blanc and then Chardonnay

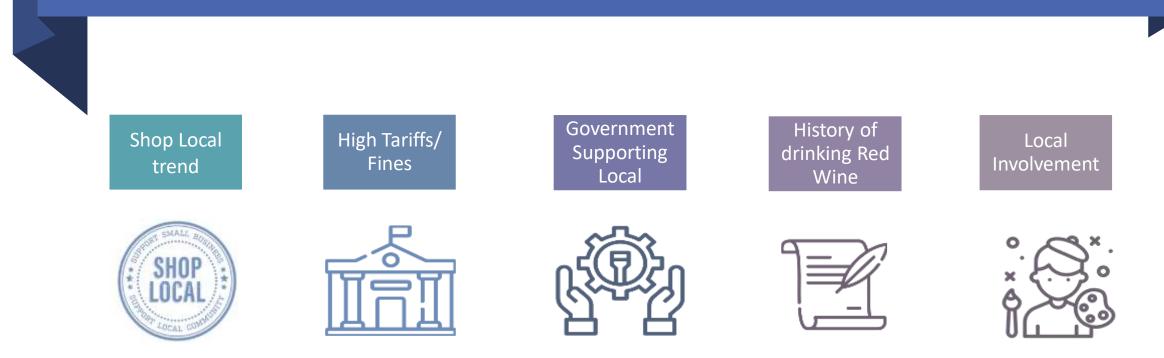
51% thinks Wine help them relax

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56% agree wine is good for health

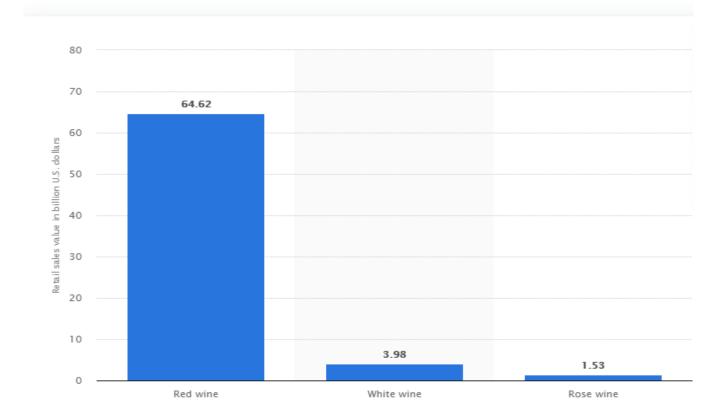
47% agree they like the wine taste

Entry Barriers in Chinese Market



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Market Analysis Purchasing power



Purchasing power: Region wise



Southern Guangdong US\$909 million



Shanghai US\$735.5 million



Zhejiang US\$189 million

Wine Preferences: Region wise

| Region | Cities featured in Vinitrac® China | Preference for red wine | Preference for white wine |
|---------|---------------------------------------|--|--|
| North | Beijing Shenyang Zhengzhou | Style: dry, fuller-bodied Flavour: blackcurrant, fresh Chinese wolfberry, dried Chinese red date | Style: Fuller-bodied, dry Flavour: mango, tropical fruit, apple |
| East | Shanghai Hangzhou | Style: rich, fruity, earthy Flavour: Chinese waxberry, blueberry, cranberry, raspberry | Style: light, crisp Flavour: vanilla, pomelo, creamy |
| Central | Wuhan Changsha | Style: mellow and rich, smooth Flavour: strawberry, berries, Chinese black tea | Style: refreshing, smooth, heavy(-bodied) Flavour: lemongrass, tropical fruit, pear |
| West | Chengdu Chongqing Guiyang | Style: light, sweet Flavour: blackberry, raspberry | Style: fruity, crisp, sweet Flavour: honeydew melon, nutty aromas |
| South | Guangzhou Shenzhen | Style: fresh, juicy, oaky Flavour: strawberry, vanilla, clove | Style: soft, juicy, sweet Flavour: honey, jasmine tea, citrus |

Marketing Mix: Packaging

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Bottle

Gift

Packaging

Label Glass bottle Bottle size usually 0.75 I

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Sustainable material Handle with care mentioned on the box

Label

Name/brand of product Ingredients list Net volume (ml) Alcohol content (% vol) Production date Mandatory Warning Statements in Mandarin

Marketing Mix: Price

The price of the wine would be determined by considering the import taxes, delivery costs and margin

VAT: 17%
Custom duty: 14%
Excise tax: 10%

| Age group | Average purchasing power |
|--|---------------------------------|
| Young people between the ages of 20 and 30 | 7 to 12 Euros |
| Chinese wine consumers between the ages of 30 and 45 | 12-15 Euros and prefer red wine |
| Consumers more than 45 years of age are mostly connoisseurs and wine lovers | 21 to 26 Euros |

Marketing Mix: Promotion



Marketing Mix: Place

Super markets / Hypermarkets

- ➢ E-commerce
- Wine bars and Restaurants



2 LAMELOISE

SHANGHAI





Distribution Channels



Distributors









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Sources: https://beveragetradenetwork.com/en/wine-distributors-in-china-50.htm, accessed on 04/07/2021 at 15:36, https://beveragetradenetwork.com/en/wine-distributors-in-china-50.htm, accessed on 04/07/2021 at 16:30

Wine Sale in China

Local importer

Regulations / Documentation: Signing agreement, product registration, state certification, General Administration of Quality Supervision, Inspection and Quarantine (AQSIQ) along with the Guobiao standards (GB) and Certificate for approval

Company establishment

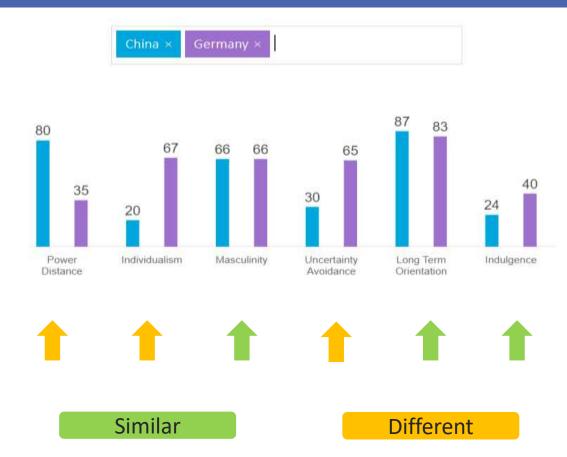
The principal form of business open to foreign investors in China is wholly foreign owned enterprises (WOFE)

Sales Office set-up

• PEO (Professional Employment Organization) or Employer of Record (EOR) model which is a cost-effective method of entering Chinese market

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Cultural Aspects: Hofstede



Power Distance

Subordinate – Superior relationship is highly polarized Ranks play a big role and should be accepted

Individualism

People act more in the interest of the group Strong preference and cooperation for "in-groups" vs. "out-groups"

Masculinity

Work is more important than leisure time Very success driven

Uncertainty Avoidance

Pragmatic, adaptable

Ambiguous: Can be difficult to understand what they mean

Long Term Orientation

Adapt to situation, context and time Propensity to save and invest

Indulgence

Tendency to cynicism and pessimism

Cultural Aspects: General Overview









Confucianism Guiding philosophy

Healthy human interactions are important Implementation of clearly defined hierarchy Importance of family

Guanxi

Person's network & connections

Core values: solidarity, loyalty, modesty and courtesy

Connections are used for favours that are expected to be reciprocated

Zhōngguó Middle Kingdom

People are very proud of their history and culture

Mianzi

Face

Preservation of honour, dignity and reputation are very important

Safety and respect in order to do so

Sources: https://www.xinergy.global/your-ultimate-guide-for-business-culture-in-china/, accessed on 09.07.2021 at 14:36, https://www.americanexpress.com/en-us/business/trends-and-insights/articles/doing-business-in-china-etiquetterules-to-keep-in-mind/, accessed on 09.07.2021 at 14:36, https://culturalatlas.sbs.com.au/chinese-culture/chinese-culture-core-concepts, accessed on 09.07.2021 at 14:36, https://santandertrade.com/en/portal/establishoverseas/china/business-practices?url_de_la_page=%2Fen%2Fportal%2Festablish-overseas%2Fchina%2Fbusiness-practices&&actualiser_id_banque=oui&id_banque=54&memoriser_choix=mémoriser, accessed on 09.07.2021 at 14:37, https://www.chinahighlights.com/travelguide/chinese-culture-facts.htm, accessed on 09.07.2021 at 14:37, https://stock.adobe.com/de/images/social-networking-chart-graphic-connections-between-people-isolated-on-white/192456854, accessed on 09.07.2021 at 14:38, https://www.teachingnomad.com/blog/china/what-does-saving-face-mean/, accessed on 09.07.2021 at 14:38

Business Context:

Initiation & Maintenance of *Guanxi*



Well-connected intermediary, e.g., the German Chamber of Commerce, for initiation of business



Have business meetings also in private contexts, e.g., sport events, home dinner, drinks



Be aware of Chinese holidays and send greetings



Bring something to the table that is interesting for your business partner

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Sources: https://china.ahk.de/services/market-entry-expansion, accessed on 09.07.2021 at 14:39, https://www.xinergy.global/your-ultimate-guide-for-business-culture-in-china/, accessed on 09.07.2021 at 14:40, https://www.americanexpress.com/en-us/business/trends-and-insights/articles/doing-business-in-china-etiquette-rules-to-keep-in-min/, accessed on 09.07.2021 at 14:40, https://culturalatlas.sbs.com.au/chinese-culture/chinese-culture-coreconcepts, accessed on 09.07.2021 at 14:40, https://santandertrade.com/en/portal/establish-overseas/china/business-practices?url_de_la_page=%2Fen%2Fportal%2Festablish-overseas%2Fchina%2Fbusinesspractices&&actualiser_id_banque=oui&id_banque=54&memoriser_choix=memoriser, accessed on 09.07.2021 at 14:41, https://www.chinahighlights.com/travelguide/chinese-culture-facts.htm, accessed on 09.07.2021 at 14:45 https://www.linkedin.com/company/german-chamber-of-commerce-in-china-ssw/?originalSubdomain=de, accessed on 09.07.2021 at 14:41

Business Context:

Hierarchy



Meet with people of equivalent positions of power



Let the person with the highest rank introduce the rest of the team



Nod your head or even bow when meeting someone new, wait for them to extend their hand



Enter and leave the room in order of rank

Use proper titles when addressing people and pay attention to their rank

Sources: https://www.xinergy.global/your-ultimate-guide-for-business-culture-in-china/, accessed on 09.07.2021 at 14:42, https://www.americanexpress.com/en-us/business/trends-and-insights/articles/doing-business-in-chinaetiquette-rules-to-keep-in-mind/, accessed on 09.07.2021 at 14:42, https://culturalatlas.sbs.com.au/chinese-culture/chinese-culture-core-concepts, accessed on 09.07.2021 at 14:42, https://santandertrade.com/en/portal/establishoverseas/china/business-practices?url_de_la_page=%2Fen%2Fportal%2Festablish-overseas%2Fchina%2Fbusiness-practices&&actualiser_id_banque=54&memoriser_choix=memoriser, accessed on 09.07.2021 at 14:43, https://www.chinahighlights.com/travelguide/chinese-culture-facts.htm, accessed on 09.07.2021 at 14:45

Business Context:

Preparation



Be punctual and well dressed: conservative suits, nothing too colourful



Inform yourself about Chinese history and culture, and learn a few words in Chinese



Bring a small, not too expensive gift and, hand over the gift with both hands and accept gifts with both hands



Have enough business cards prepared – in English and with a proper Chinese translation



Come well prepared with high quality information in English and Chinese and enough copies for everyone, printed on high quality paper and avoid bright colours

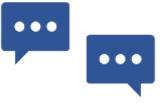
Sources: https://www.americanexpress.com/en-us/business/trends-and-insights/articles/doing-business-in-chinaetiquette-rules-to-keep-in-mind/, accessed on 09.07.2021 at 14:45, https://culturalatlas.sbs.com.au/chinese-culture/chinese-culture-core-concepts, accessed on 09.07.2021 at 14:45, https://santandertrade.com/en/portal/establishoverseas/china/business-practices?url_de_la_page=%2Fen%2Fportal%2Festablish-overseas%2Fchina%2Fbusiness-practices&actualiser_id_banque=54&memoriser_choix=memoriser, accessed on 09.07.2021 at 14:45, https://www.chinahighlights.com/travelguide/chinese-culture-facts.htm, accessed on 09.07.2021 at 14:45, https://www.commisceo-global.com/resources/country-guides/china-guide#c5, accessed on 09.07.2021 at 14:45

Business Context: Communication



Indirect Communication: Be polite, respectful, friendly and avoid conflict

Mostly conversational talk





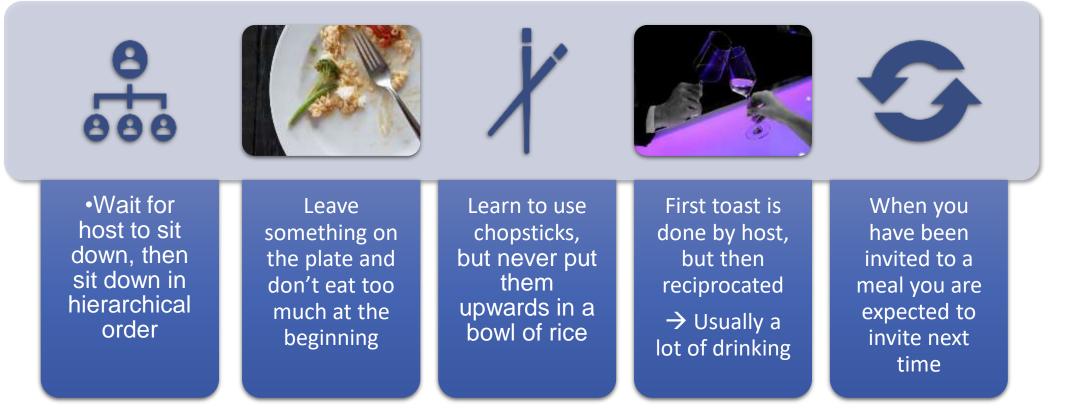
Safe topics: Weather, travel, food, positive impressions of China

Topics to avoid: Politics, human rights, censorship



Sources: https://www.xinergy.global/your-ultimate-guide-for-business-culture-in-china/, accessed on 09.07.2021 at 14:45, https://www.americanexpress.com/en-us/business/trends-and-insights/articles/doing-business-in-china-etiquetterules-to-keep-in-mind/, accessed on 09.07.2021 at 14:45, https://culturalatlas.sbs.com.au/chinese-culture/chinese-culture-core-concepts, accessed on 09.07.2021 at 14:45, https://santandertrade.com/en/portal/establishoverseas/china/business-practices?url_de_la_page=%2Fen%2Fportal%2Festablish-overseas%2Fchina%2Fbusiness-practices&&actualiser_id_banque=oui&id_banque=54&memoriser_choix=memoriser, accessed on 09.07.2021 at 14:45, https://www.chinahighlights.com/travelguide/chinese-culture-facts.htm, accessed on 09.07.2021 at 14:45

Business Context: Meals



Sources: https://www.xinergy.global/your-ultimate-guide-for-business-culture-in-china/, accessed on 09.07.2021 at 14:46, https://www.americanexpress.com/en-us/business/trends-and-insights/articles/doing-business-in-china-etiquette-rules-to-keep-in-mind/, accessed on 09.07.2021 at 14:47, https://culturalatlas.sbs.com.au/chinaese-culture-core-concepts, accessed on 09.07.2021 at 14:47, https://santandertrade.com/en/portal/establish-overseas/china/business-practices?ulture-int_de_la_page=%2Fen%2Fportal%2Festablish-overseas%2Fortal%2Fbusiness-practices%acctualiser_id_banque=oui&id_banque=54&memoriser_choix=memoriser, accessed on 09.07.2021 at 14:45, https://www.estend61.de/de/limageView/KSWF000729/close-up-of-left-over-meal-in-plate-with-fork, accessed on 09.07.2021 at 14:45, https://www.estend61.de/de/limageView/KSWF000729/close-up-of-left-over-meal-in-plate-with-fork, accessed on 09.07.2021 at 14:46





Be polite and punctual

Pay attention to hierarchy all the time

Come well prepared

Be patient and don't pressure your business partner to take a decision

Bargaining is important – if not done it is seen as sign of weakness

Use the numbers 8 (luck) and 6 (blessing for smoothness)

Don't answer courtesy questions like "are you hungry" or "how was your trip" in detail

Do not directly disagree, instead say "I may need some time to think about it"

Don't have eye contact for too long as this may be interpreted as a challenge

Don't point your finger, better with open hand or eye communication

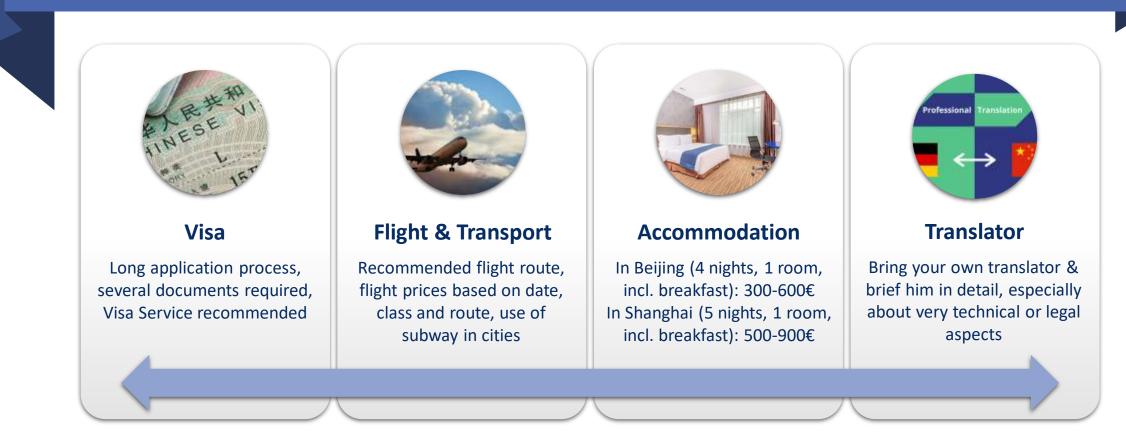
Don't interrupt the speaker

Don't use the numbers 4 and 14 (they mean death and want death), 73 (funeral) or 84 (having accidents)

Sources: https://www.xinergy.global/your-ultimate-guide-for-business-culture-in-china/, accessed on 09.07.2021 at 14:48, https://tenbagroup.com/doing-business-in-china-successfully-in-2021/, accessfully-in-2021/, accessfully-in-2021/, accessfully-in-2021/, accessfully-in-2021/, accessfully-in-2

practices&&actualiser id banque=oui&id banque=54&memoriser choix=memoriser, accessed on 09.07.2021 at 14:49

Planning



Sources: https://bio.visaforchina.org/FRA2_EN/aboutus/268381.shtml, accessed on 09.07.2021 at 14:50, http://www.flesch-rothe.de/index.php?option=com_content&view=article&id=62<emid=128, accessed on 09.07.2021 at 14:50, https://www.flesch-rothe.de/index.php?option=com_content&view=article&id=62<emid=128, accessed on 09.07.2021 at 14:50, https://www.tripadvisor.com/Hotels-g308272-zff7-Shanghai-Hotels.html, accessed on 09.07.2021 at 14:52, https://www.commisceo-global.com/resources/country-guides/china-guide#c5, accessed on 09.07.2021 at 14:54, https://www.xinergy.global/your-ultimate-guide-for-business-culture-in-china/, accessed on 09.07.2021 at 14:54

Thank you!